



## SPECIAL HEALTH SOCIAL CARE & WELLBEING SCRUTINY COMMITTEE - 17TH JULY 2014

**SUBJECT: DAY SERVICES**

**REPORT BY: CORPORATE DIRECTOR SOCIAL SERVICES**

### 1. PURPOSE OF REPORT

- 1.1 As part of the agreed budget strategy for 2015/16 and 2016/17 this report seeks the views of Members in relation to the current provision of discretionary day services.

### 2. SUMMARY

- 2.1 The report provides information on the provision of discretionary day services and outlines options for the future of this service to support the Council's Medium Term Financial Plan (MTFP).

### 3. LINKS TO STRATEGY

- 3.1 The Council's MTFP currently requires estimated savings of £6.5m for the 2015/16 financial year and £6.9m for 2016/17.

### 4. THE REPORT

- 4.1 Day service provision is a discretionary service and is currently provided for all client groups across Adult Services. The service is provided to a number of service users in single locations and as such can be a more cost-effective approach to service provision than 1 to 1 care in the community.
- 4.2 As at the beginning of June 2014, 811 people attended day care as part of their care plan. It is important to note individuals can attend for one or more sessions and attend more than one centre.
- 4.3 Day care is provided in-house from established bases and also commissioned from the independent sector. Recent developments of the service have seen an increase in community-based options and the use of volunteers as opposed to traditional buildings-based activities for certain people.
- 4.4 The numbers attending in-house services are as follows: -

<b>Services for Older Persons</b>	
	Brondeg, Blackwood 67
➤	Fitzroy Lodge, Blackwood 5
➤	Fferm-Y-Bryn, Ystrad Mynach 22

➤ Glyn Syfi, New Tredegar	7
Caerphilly Day centre	70
*Llanfabon, Caerphilly	16
* Min-Y-Mynydd, Rhymney	10
Oakland's, Rhymney	53
Twyn Carn, Risca	58
* Ty Iscoed, Newbridge	9
<b>Total</b>	<b>317</b>

#### **Services for People with a Learning Disability**

Brooklands, Risca	38
Ebenezer, Pengam	19
Gwerin, Rhymney	22
Markham Resource Centre	16
Retirement Group, Caerphilly	15
Ystrad Mynach	74
Springfield, Pontllanfraith	26
Windy Ridge	51
Woodfieldside	119
<b>Total</b>	<b>380</b>

\* Part of long term residential care establishments.

➤ Satellite bases.

Oakland's Day centre transferred to the new Integrated Resource Centre in the north of the Borough with effect from January 2014.

4.5 There are 114 people receiving day services commissioned from a range of independent sector providers, these tend to be specialist services.

4.6 The majority of people who attend day centres are living in their own homes. There are 71 people who live in supported living, extra care or residential homes, who also receive the service. Day care is the primary vehicle for reducing social isolation and/or supporting informal carers in their caring role.

4.7 The total budget for day care provision is currently £4.26m.

4.8 The following options have been identified for Members to consider: -

#### **Option 1 – Maintain current service provision**

Under this option existing services would be maintained through in-house and commissioned services using both traditional buildings and community-based approaches at a cost of circa £4.26m. This would allow service users and carers to continue to be supported. However, given demographics and increasing demand this would be unsustainable and result in future cost pressures.

#### **Option 2 – Cease provision of all day services**

Under this option the provision of day services in their current form would cease. It is likely that this would lead to an increase in demand for other services as a proportion of people may require alternatives such as long-term accommodation, increased respite periods and support in their own homes. There could also be an impact on informal carers, in terms of lack of day respite provision. To give this some context the current day services budget of £4.26m could purchase circa 5,600 hours of community support per week or an average of 7 hours per week per service user. To deliver cashable savings from this option, alternative provision would need to be significantly below these levels. This alternative provision may include a mix of services ranging from community support to respite care or even residential care. Therefore, a full re-assessment of service user needs would be necessary to identify if any savings can be delivered through this option.

This option would have significant staffing implications with the potential for redeployment or redundancies.

### **Option 3 – Reconfigure provision of day services**

This option seeks to reduce the number of premises used in respect of satellite bases. These bases would be reconfigured geographically by combining centres to one location. This would result in economies of scale through reduced building and staffing costs and would allow services to continue for people and their carers. The savings through the closure of the satellite bases would total circa £51k. Some of the 34 people who currently attend the satellite centres at Fitzroy Lodge, Fferm-Y-Bryn and Glyn Syfi could have their needs met by alternatives such as luncheon clubs or volunteers at no cost to the Authority. This proposal could also impact on the transport routes and subsequent costs.

This option would have staffing implications with the potential for redeployment or redundancies.

### **Option 4 – Provide targeted day services only**

Under this option day services would continue but would only be provided for those with substantial and critical needs. This would result in savings of circa £250k through economies of scale arising from reduced building and staffing costs but would require a review of the care needs of all people currently attending day centres. A proportion of those service users not meeting the substantial/critical criteria would require alternative provision such as domiciliary care or increased respite, which would reduce the savings arising under this option. Until these reviews are completed it is not possible to accurately identify the net savings. This proposal could also impact on the transport routes and subsequent costs.

This option would have staffing implications with the potential for redeployment or redundancies.

### **Option 5 – Transfer services to the third sector or social enterprise**

This option involves the transfer of all day services to an alternative provider on an agreed date or a phased approach over a period of time. This ensures that services would be maintained for individuals and carers but there would be complexities in relation to TUPE Regulations surrounding staff transfers to the alternative providers, and there would also be issues to address around pension liabilities. These matters would significantly impact on any potential savings.

- 4.9 Assessment & Care Management staff will continue to explore alternative options to traditional day care when undertaking assessments and reviews to achieve positive outcomes for people and reduce costs wherever possible.

## **5. EQUALITIES IMPLICATIONS**

- 5.1 An equalities impact assessment will be completed for the preferred option.

## **6. FINANCIAL IMPLICATIONS**

- 6.1 As identified throughout the report.

## **7. PERSONNEL IMPLICATIONS**

- 7.1 There are currently 179 Caerphilly CBC employees, including Casual Workers, working within Day Centres.

7.2 Should employees be placed at risk through any of the options, they will be supported via the appropriate Council policies relating to redeployment and ultimately redundancy if necessary.

## **8. CONSULTATIONS**

8.1 There are no consultation responses that have not been reflected in this report.

8.2 A consultation process will be undertaken on the preferred option.

## **9. RECOMMENDATIONS**

9.1 Members of the Scrutiny Committee are asked to consider and comment upon the options set out in paragraph 4.8 of the report.

## **10. REASONS FOR THE RECOMMENDATIONS**

10.1 To ensure that the views of the Scrutiny Committee are considered prior to this matter being referred to Cabinet.

## **11. STATUTORY POWER**

11.1 Local Government Act 1972.

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